

#### VÄRMLAND FACTS

- 16 municipalities
- 280 000 citizens
- 70% covered by forest (12 000 km² of productive forest)
- The forestry and forest industry employs approx. 12 000 in total
- 6,5 million m<sup>3</sup> wood harvested every year annual growth is over 7 million m<sup>3</sup>
- Approx. 2 million ton paper is produced
- Approx. 2,2 million ton pulp is produced
- 20800 private forest owners, 8 200 are women





# THE CLUSTER



# PAPER PROVINCE

#### A forest bioeconomy cluster in mid Sweden

- Started as a project in 1999
- 104 member companies
- ~ 7.000 employees in the member companies
- Member companies turnover 3,2 billion EUR 2017
- Vinnväxt winner in 2013 (Long term financing)
- ESCA Gold Label Dec 2017
- 12,5 employees in the organization
- 2,25 EUR turnover in 2018 (the organization)







The worlds most modern liquid board machine! 1930







# Ш SVEASKOG

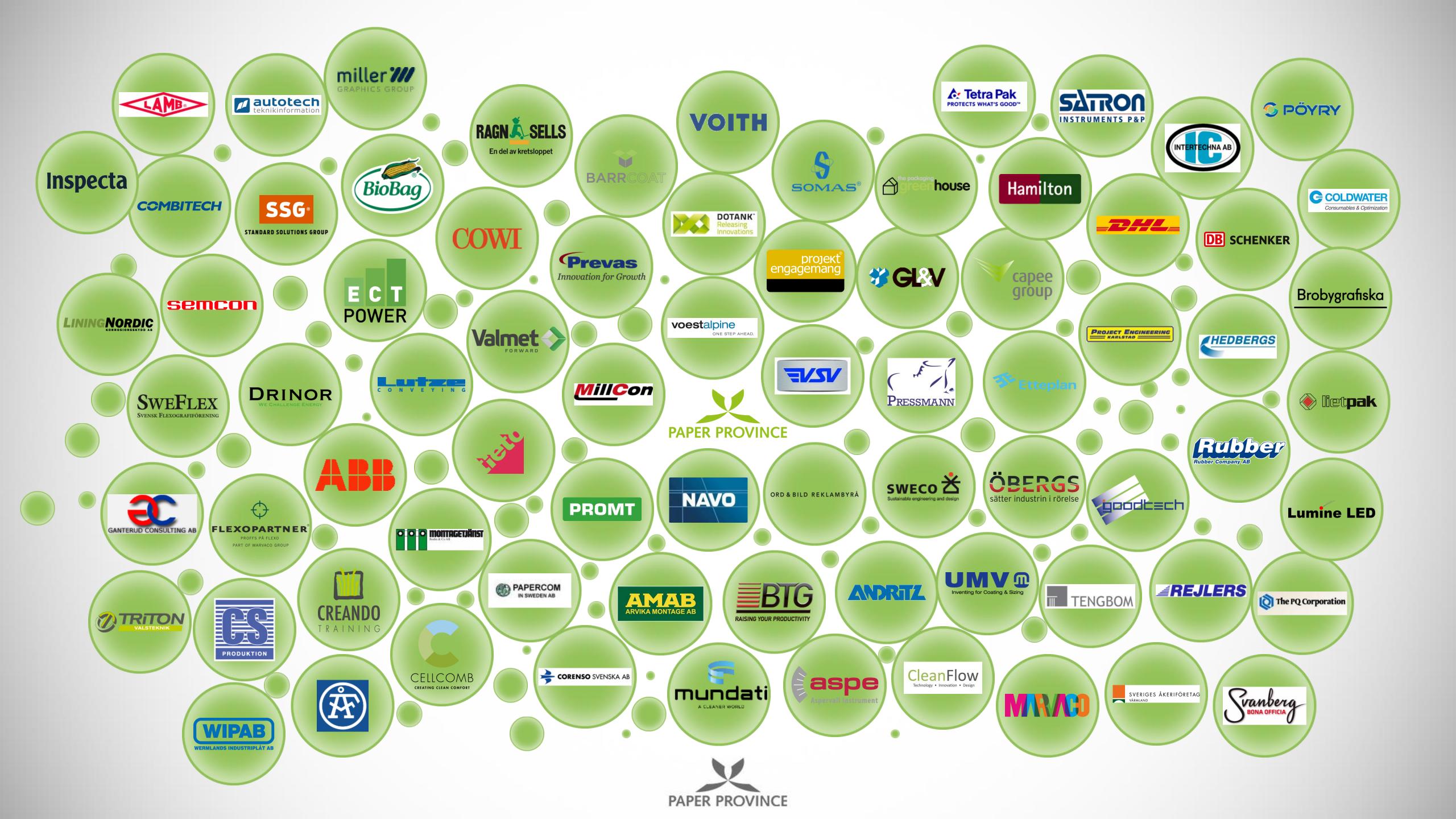






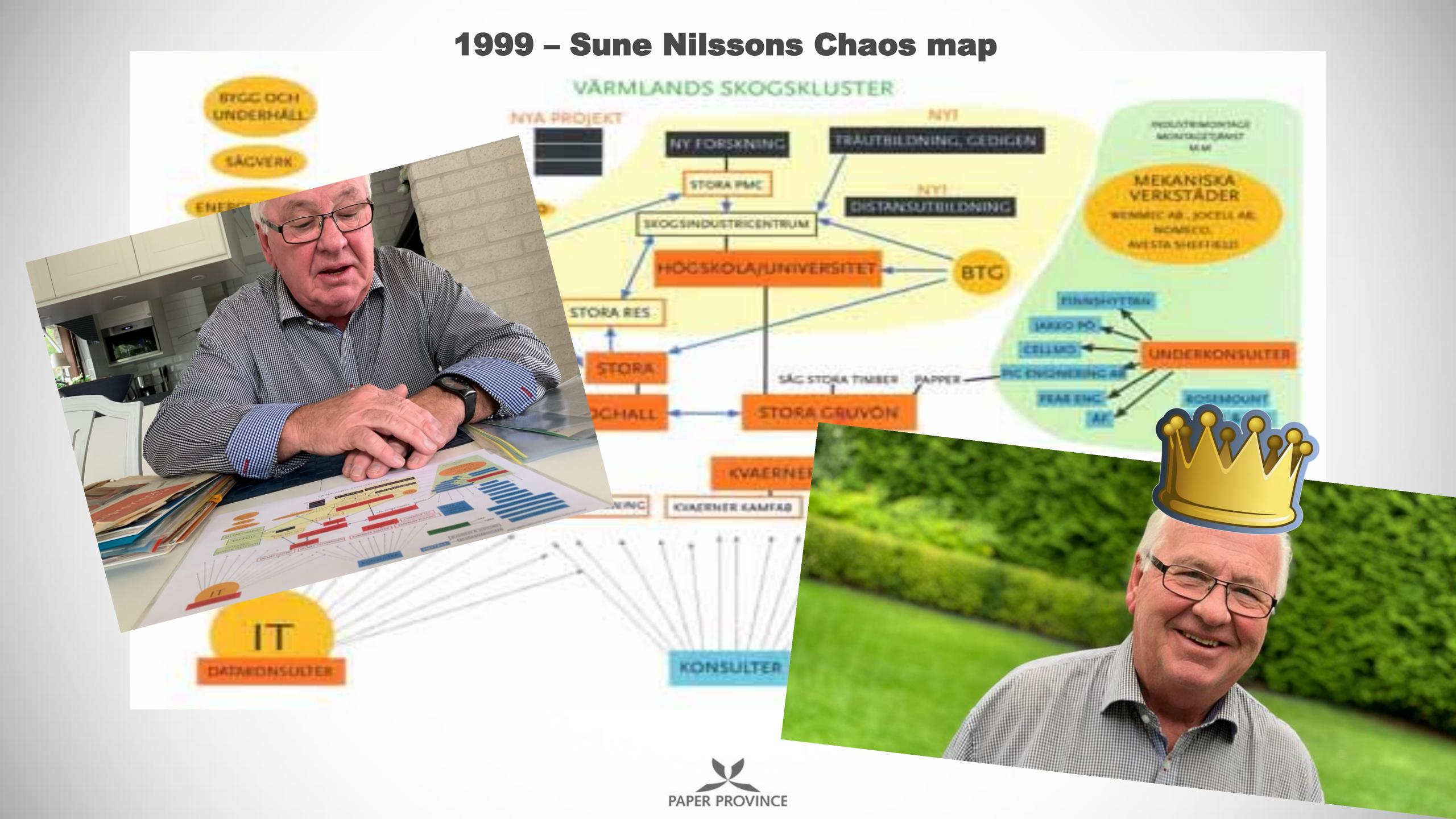






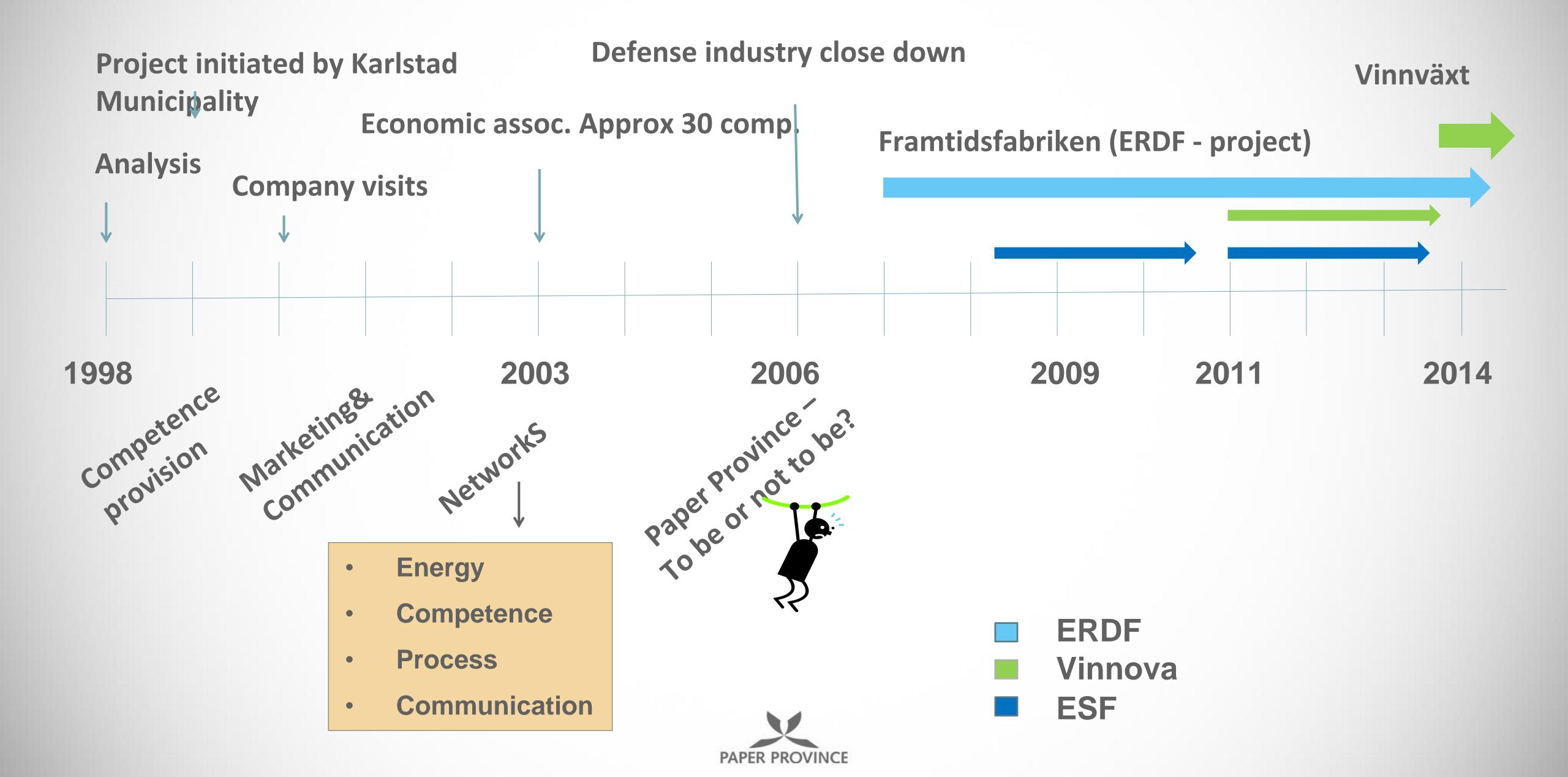
# THE BEGINNING





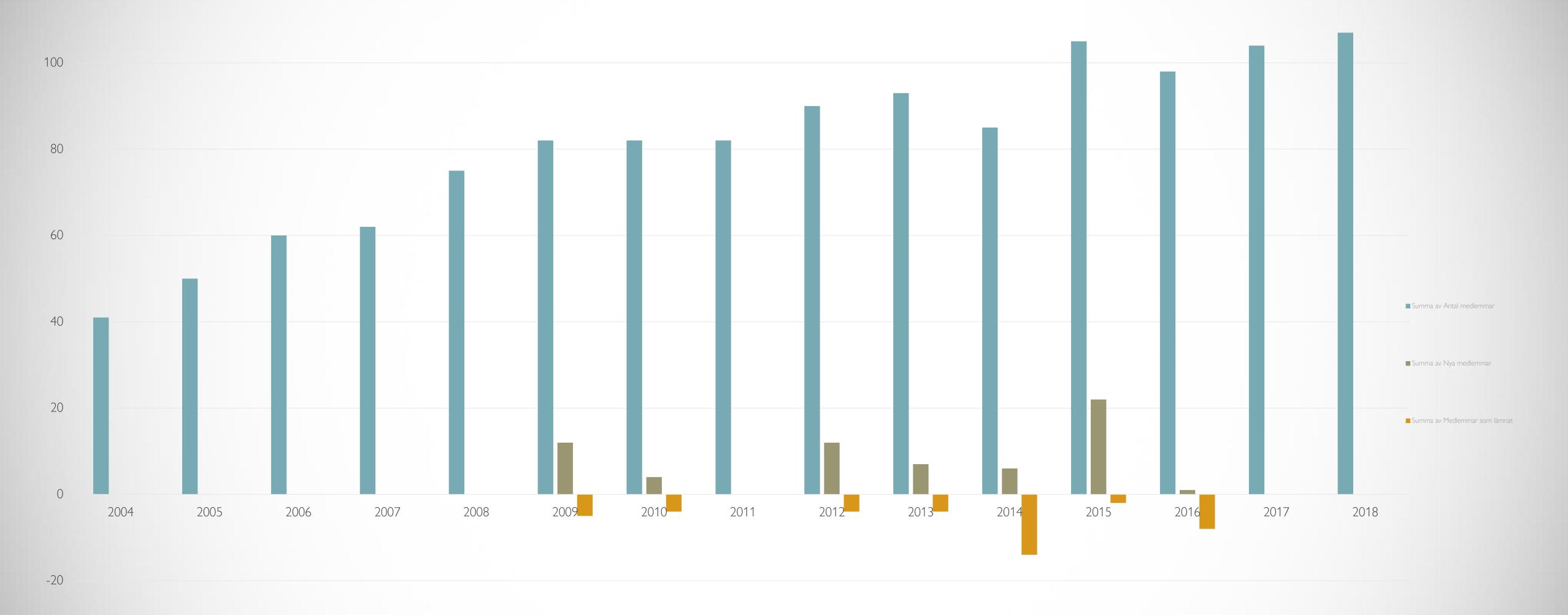


#### PAPER PROVINCE DEVELOPMENT 1998-2014



-40

#### Members 2004-2018





#### MILESTONES TAKING US FORWARD 2013-2018!



# THE BEGINNING OF SOMETHING NEW

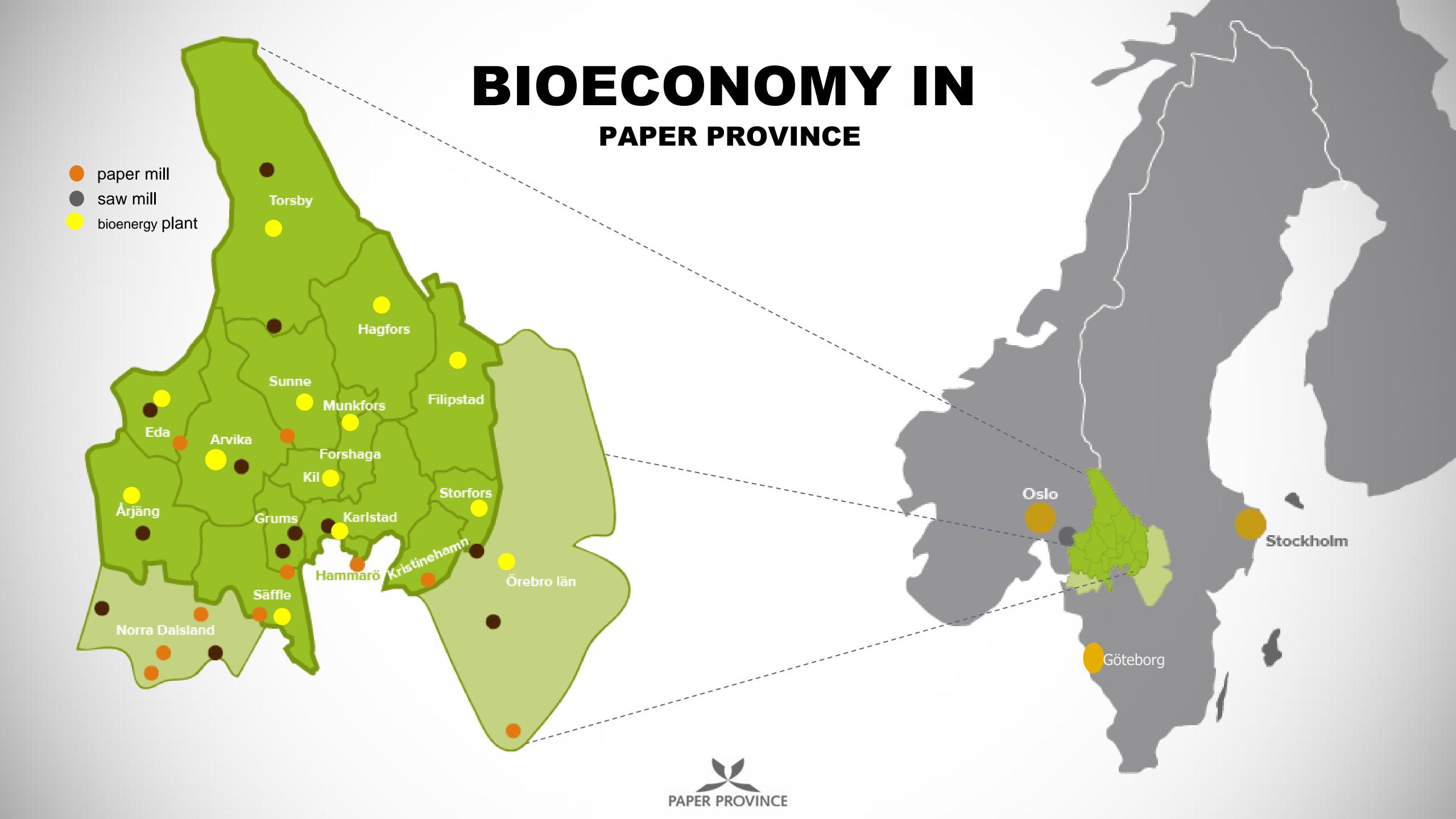






# BIO-ECINOMY













# Vinnväxt -Winner!

#### VINNVÄXT PROGRAMME

- 10 years, 6,5 million EUR from Vinnova, 50% regional co-finance
- Focus on Research and innovation, renewal
- System integration and system strengthening
- · System effects in focus, the hard facts measured but not most important



#### MILESTONE 2

Change of statues to be open for all actors contributing to the forest bioeconomy



STRATEGY DOCUMENT

01

Värmland's Research and Innovation Strategy for

Smart Specialisation 2015-2020









#### MILESTONE 5

THE REGIONAL BORDERS FOR MEMBERSHIP REMOVED FROM STATUES



#### THE INNOVATION SYSTEM AND THE ROLE AS A SYSTEM INTEGRATOR



#### **BUILDING INNOVATION CAPACITY**

#### **Karlstads University**

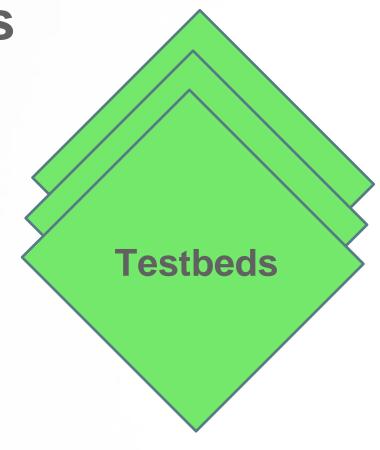


**Vocational schools** 

Bioeconomy

Institute

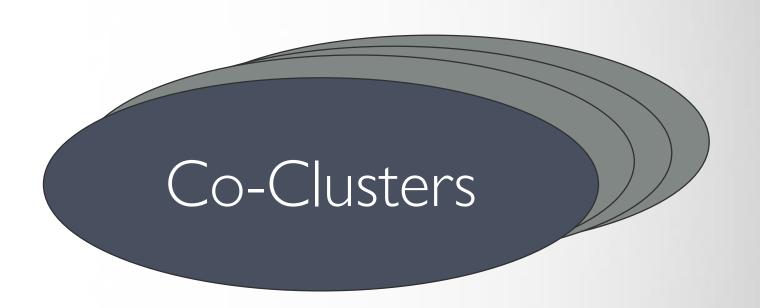
**ServiceLabs** 















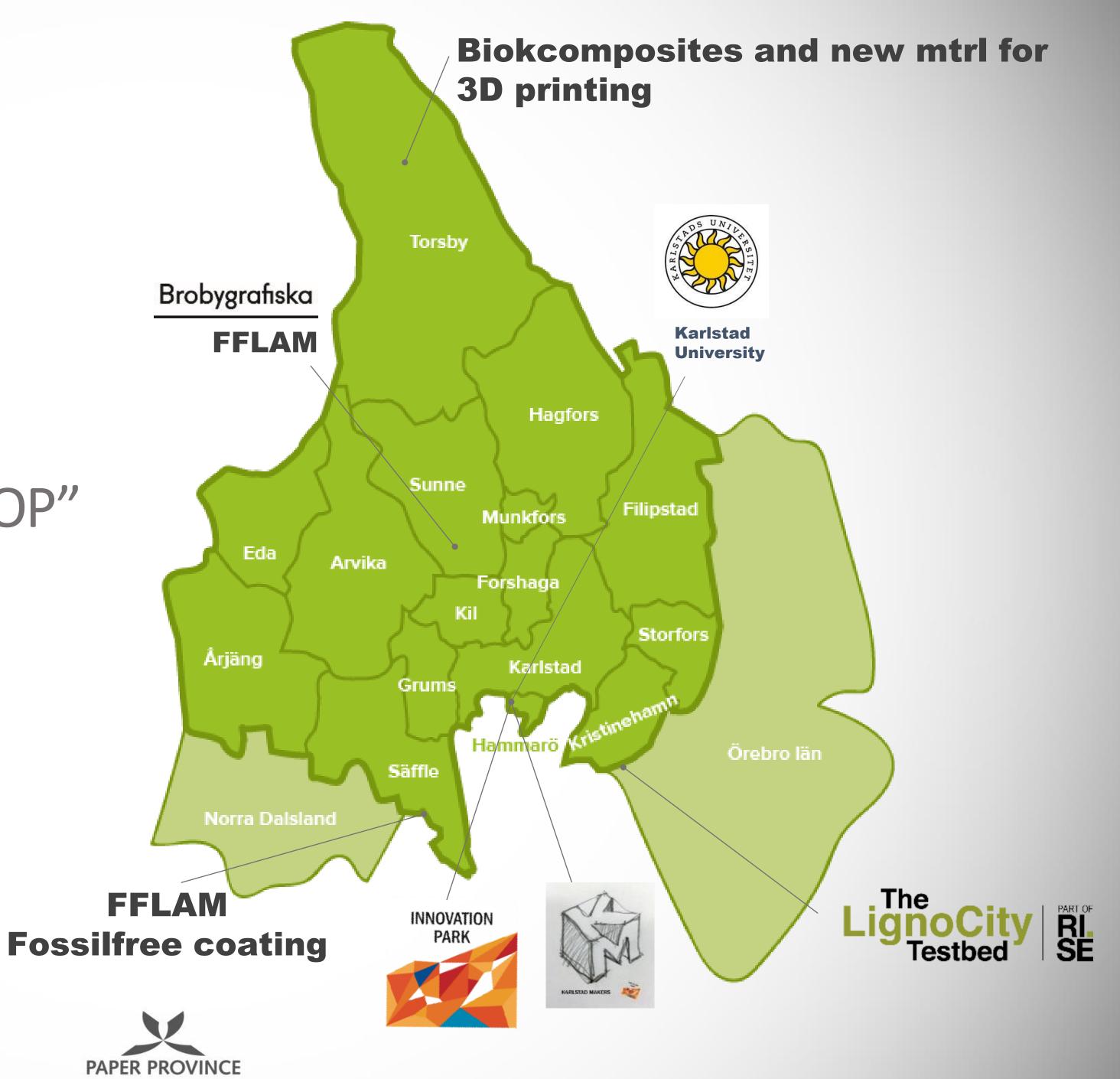


Municipalities

Access to funding (Investor network, Forest fund)



"THE BIOECONOMY WORKSHOP"



### The wood region















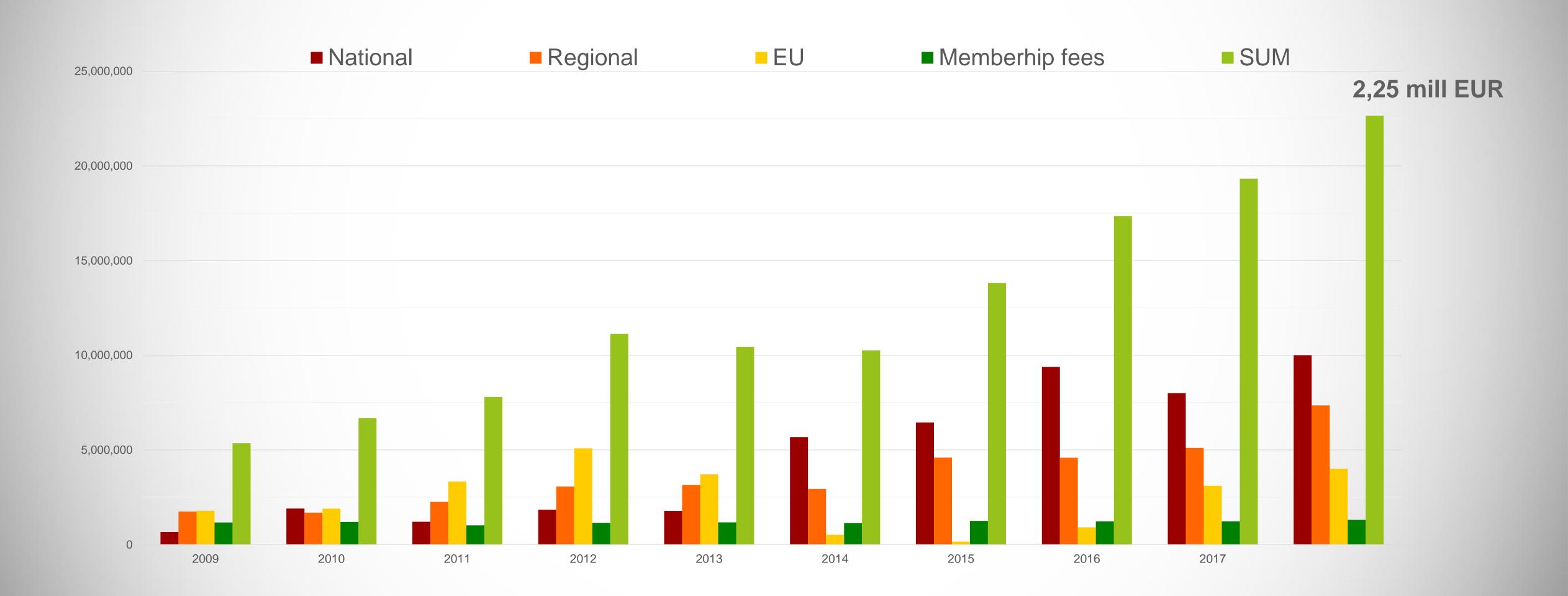


# FINANCING



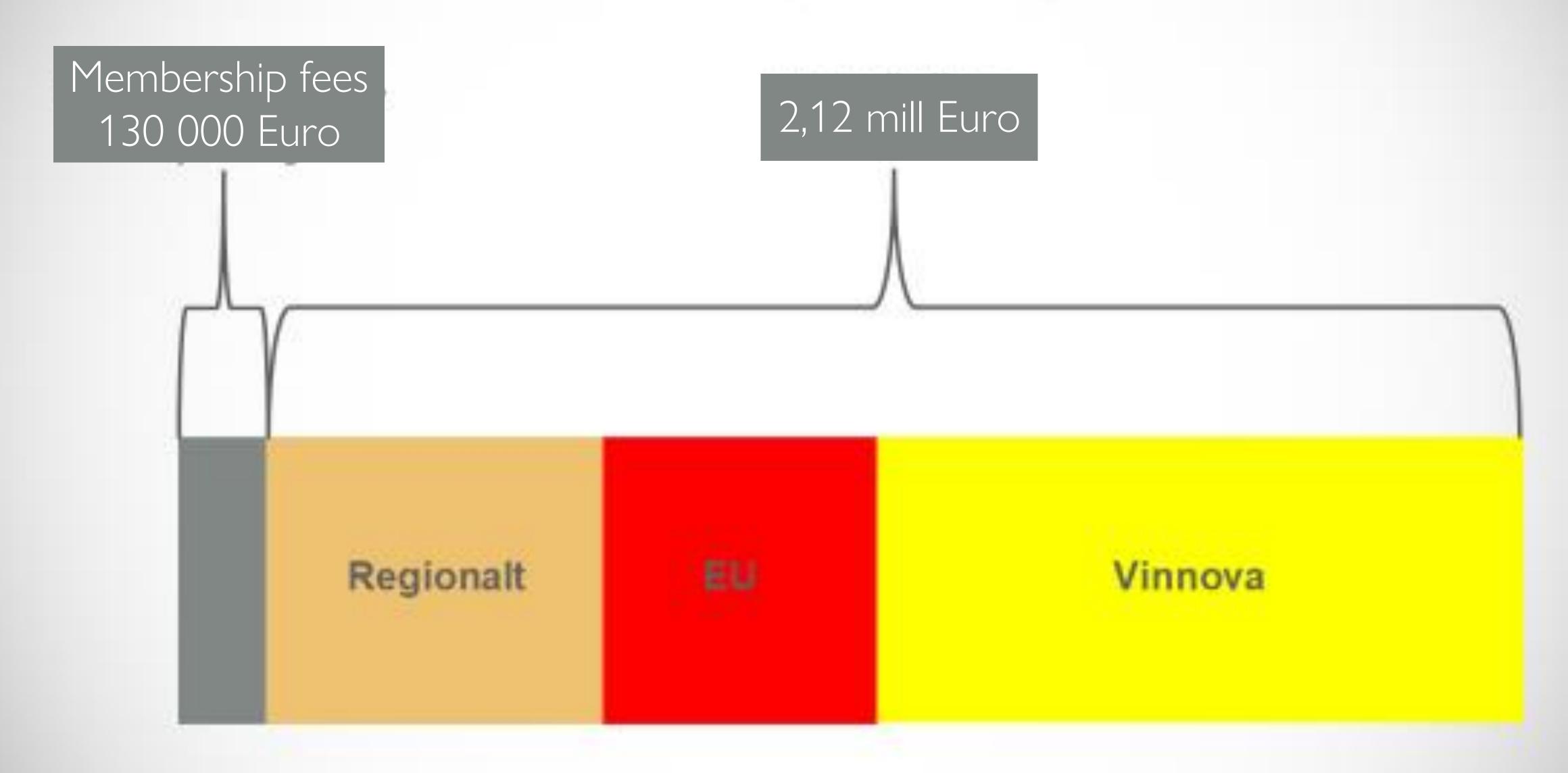


#### **Yearly turnover Paper Province 2008-2018**



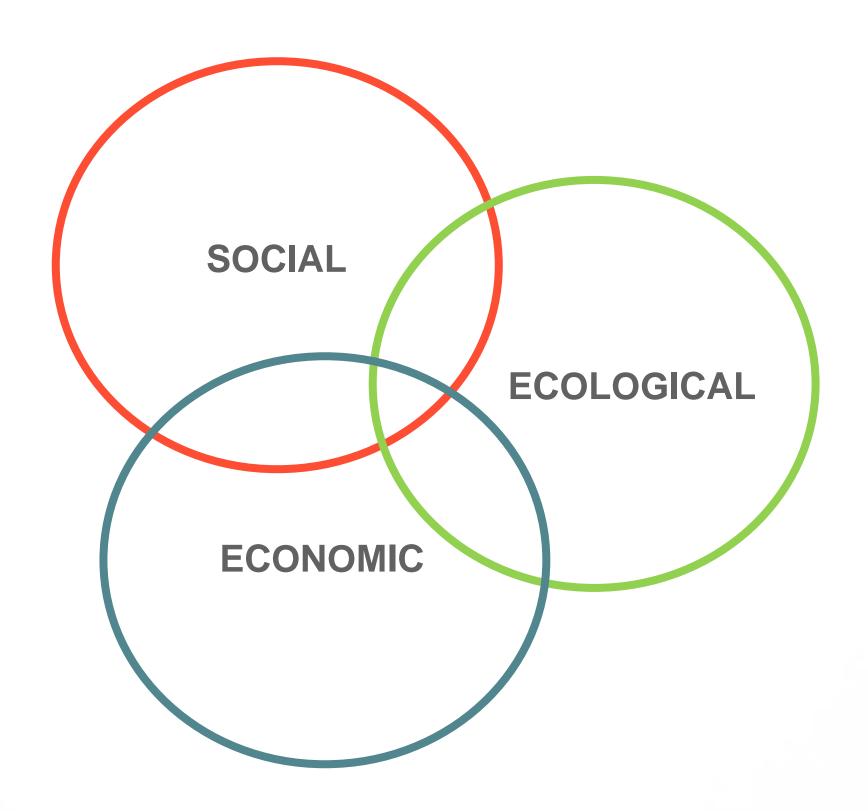


## FINANSIERING





#### DRIVING SUSTAINABLE CHANGE





# OPENNESS EQUALITY DIVERSITY

CRUCIAL FOR INNOVATION AND ATTRACTION



#### WHAT DOES IT TAKE TO DRIVE CHANGE?

- · Trust!
- Collaboration
- Success stories
- Communication and even more communication
- · Courage to be a "nail in the eye"
- · Soft leadership (leading in gaps between organizations)



"A small body of determined spirits fired by an unquenchable faith in their mission can alter the course of history"

Mahatma Gandhi

